

COMMUNITIES. CONNECTIONS. NETWORK.

ANNUAL REPORT

Prepared for: **2022**





To furnish high-quality communications to consumers at competitive prices which will ensure long-term viability.

Provide technology solutions to customers as a link to the world.

Respect Accountability Dedication Stellar Service Teamwork

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4:45 PM

Doors Open

- Registration •
- Complimentary Meal South Gym •
- Musical Entertainment North Gym •

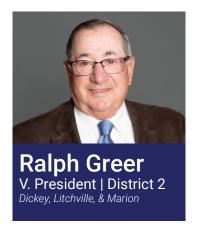
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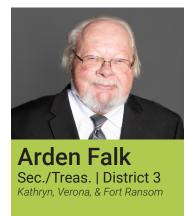
- Welcome •
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 - Election of Directors & Results
 - Adjournment
 - Drawing for Door Prizes

Board of Directors //

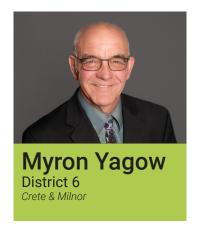






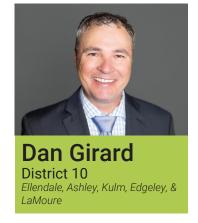


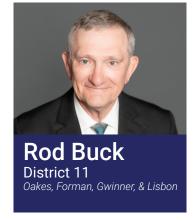














2022 Meeting Minutes



October 20, 2022

The Seventy Second Annual Meeting of the Members of Dickey Rural Telephone Cooperative was held October 20, 2022 at 6:00 p.m. pursuant to notice of meeting sent to all cooperative members, and a copy of the Notice with the Affidavit of Mailing is attached to these Minutes.

President Ralph Neu then called the meeting to order with Arden Falk acting as Secretary of the meeting. President Ralph Neu then gave his welcome and introduced special guests.

The secretary reported the number of members present.

The members present constituted a quorum, and in accordance with the Bylaws, the meeting was duly opened.

Prior to the meeting, each member was presented with a copy of the Notice of the Meeting, and a copy of the Minutes of the October 21, 2021 annual meeting of the members. Upon motion duly made and seconded, the Minutes were approved. President Neu then directed the Secretary to annex these to the Minutes of the meeting, which are to be duly filed.

DRN President Ralph Neu and General Manager Kent Schimke presented the president's report and the manager's/CEO's reports, which were duly read, received, and placed on file. The Financial Report was then presented by Financial Manager Troy Radermacher.

There was no unfinished business.

Election

The cooperative's attorney, Fallon Kelly, next conducted the election of directors, stating that three (3) directors were up for re-election for a term of three (3) years each.

The directors up for re-election and who were all nominated by the nominating committee, were introduced as Ralph Neu for District 7, Paul Olson for District 8, and Rod Buck for District 11.

There having been no nominations by petition for District 7, Ralph Neu was unanimously re-elected as director for three (3) years. There having been no nominations by petition for District 8, Paul Olson was unanimously re-elected as director for three (3) years. There having been no nominations by petition for District 11, Rod Buck was unanimously re-elected as director for three (3) years.

There being nothing further to come before the cooperative, President Neu declared the meeting adjourned.

Arden Falk
Secretary/Treasurer

// President/GM Report

Your network, your connections, your community...your DRN.

Welcome to your annual meeting for your cooperative, Dickey Rural Telecommunications Cooperative! For 73 years, members have been gathering in October to celebrate National Cooperative Month and to learn more about their local telecommunications company. According to a report by Fortune magazine, in the United States 62% of American companies have an average lifespan of less than five years. In an article titled "A Life Cycle Explanation of Cooperative Longevity published in May 2018, Michael L. Cook indicated the average age of cooperatives in North America is 75 to 90 years old. And here we are knocking on the door of being a 75-year-old cooperative, which will be celebrated in 2025.

The longevity of a cooperative can be credited to the fact cooperatives use their assets to capitalize their organization.

Your Network

We continue to make network upgrades to improve the reliability of service provided to our members. We added transport fiber from Kulm to Nelvik for greater redundancy and are currently in the process of adding fiber from Lisbon to Horace for greater redundancy. We have invested in our power systems as upgrades happened in Nelvik, Forbes, Fullerton, Verona, Litchville, Dickey, Kathryn, and Ft. Ransom. The exchanges

of Ellendale, Ashley, Guelph, Fredonia, Forbes, Nelvik, Marion Junction, Jud, Marion, Fullerton, Dickey, Cogswell, and Verona received an upgrade to our subscriber distribution network to enhance speed and quality. Ellendale and Lisbon have been upgraded to allow 10 gig synchronous broadband speed. Plans include upgrading our 100 gig network to 400 gig and beyond in the next 18 months which will reduce operating expenses and provide the necessary bandwidth demands well into the future.

Your Connections

We value the importance of connections. It is your cooperative providing the essential connections to keep you connected to current events, family, friends, school, work, games, and entertainment. The better the connection the better the quality of life. DRN connections are second to none and always a step above all the rest. DRN fiber broadband connections are very valuable and important but so are team DRN and DRN member/customer relation connections.

Earlier this year, we initiated a customer satisfaction survey known as Net Promoter Score (NPS). The two-question survey asks customers to rank their experience with DRN on a scale of 1-10 and to provide comments. The NPS survey is emailed to customers after they connect to a new service or initiate a trouble report. The responses will help DRN improve and sustain a viable Cooperative for you, our members. So far, we have had over 300 responses with an NPS of 9.4. According to a web article, "Telecom NPS Benchmarks and CX Treads in 2023" by Cvetilena Gocheva, the median Net Promoter Score for telecommunications companies was 3.1. I'm extremely proud of DRN's 9.4 ranking but realize there is always room for improvement.

Your Community

Not only is DRN making a difference by offering the best broadband services available in the country, but we are also proud to support our communities with donations to non-profit organizations, volunteering, youth programs and being active participants in local community events and celebrations.

In 2022, DRN continued to make financial donations to several community development efforts to build and sustain a high quality of life in rural North Dakota. Over \$93,000 was donated to non-profit organizations, including community clubs, Park Boards, Fire Departments and community daycares.

DRN partnered with the Rural Development Finance Corporation (RDFC) to give back to the communities—In addition to the monetary donations, your DRN staff volunteered to deliver Meals on Wheels to area senior citizens and volunteered as a team to "Paint the Park" in Oakes.

Employees also spend countless hours volunteering at their local churches, school boards, city councils, coaching youth sporting teams and fine art activities along with other community organizations. You have 60 DRN employees involved in community activities in some way, shape or form throughout DRN's 26 exchanges!

Our cooperative continues supporting our youth with the annual scholarship program to assist high school graduates with the cost of higher education. In addition to scholarships, we also offer internship opportunities for young people to gain valuable experience and skills as they enter the workforce. Twenty-four scholarships were awarded, and staff mentored 5 interns in various departments.

As we work together for the betterment of our communities, I am humbled and inspired by our cooperative members who are dedicated volunteers, firefighters, medical professionals, teachers, and those in the armed forces who go above and beyond in giving their time and talents to help others. These community members are a living example of the cooperative principle of "Commitment to Community".

Your Cooperative

Purchasing service from a cooperative means that you are an invested owner, and you have a voice through a Board that you elect. Tonight, you are here to exercise your right to elect the board members who set the direction for the Cooperative. These Board members review the financial health of the cooperative and based on the future goals and directives of the Cooperative, decide to pay out dividends. In 2022, the board retired capital credits paying out over \$5 million to its members.

Thank you to our employees for their commitment to serving the needs of our cooperative members. We appreciate our Board of Directors for their vision and guidance. Most importantly, we thank you for your patronage in this cooperative that values the connections the network provides, the community we serve and you the members.

Kent Schimke CEO/GM

Ralph Neu
President

Financial Report

The Board of Directors met at 12 regular meetings and one special meeting during the past year. In addition to the regularly scheduled monthly meetings, various directors attended state, regional and national meetings vital to the cooperative and rural telecommunication services. All action taken by the board at their meetings is recorded in the minutes book, which is up to date and open for inspection by cooperative members at the headquarters location in Ellendale, ND.

The balance sheet and operating statement contained in this annual report were prepared from our audited books and recorded by Moss Adams, LLP. These reports, along with our statistical information and data, will give you a detailed presentation of the present financial condition of the company as well as how it did during the past year.

Net Margins

\$9,186,147

a decrease of \$4.907.670 from 2021.

In 2022, the company invested \$9,856,681 in various plant upgrades throughout the service area.



\$39,308,970 Total Revenues for 2022

Increase in Revenue

came from higher sales from managed services, engineering, and an increase in Internet subscribers.



\$3,058,794 increase from previous year.

Despite these gains we had a decrease in net margins from 2021 which is attributed to the sale of our USConnect investment which resulted in a gain on sale of \$7,386,593 in 2021.

\$5,890,788 Capital Credits paid out in 2022

General retirements paid in 2022=\$5,499,797 • Estate retirements in 2022=\$390.99

\$42,881,200 Total refunded in capital credits since 1995.

In the past, DRTC has invested in several businesses that have shown to be profitable to the company which continued in 2022.

- Dakota Carrier Network (DCN) realized a profit of \$692,754 for our share and returned \$363,107 of our original capital investment.
- Verizon Wireless Partnership paid a dividend of \$1,534,450 for our share of the distribution.
- Our share of North Dakota Long Distance (NDLD) paid a distribution of \$50,000.

We are pleased to report yet another year of solid financial performance. We thank you, the members for your patronage and attending our 73rd Annual Meeting.

Arden Falk Secretary/Treasurer

Troy Radermacher CFO

Independent Auditor's Report //

Report on the Financial Statements

We have audited the consolidated financial statements of Dickey Rural Telephone Cooperative and Subsidiaries, which comprise the consolidated balance sheets as of December 31, 2022 and 2021, and the related consolidated statements of income, members' equity, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Dickey Rural Telephone Cooperative and Subsidiaries as of December 31, 2022 and 2021, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



Moss Adams LLP Spokane, Washington April 18, 2023

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Dickey Rural Telephone Cooperative and Subsidiaries' ability to continue as a going concern within one year after the date that the financial statements are issued.

Auditor's Responsibility—Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

Consolidated Balance Sheet //

Assets

CURRENT ASSETS	YEARS ENDED 2022	DECEMBER 31, 2021
Cash and cash equivalents Investments in certificates of deposit	\$22,996,649 6,817,737	\$18,499,450 9,737,257
Subscriber accounts receivable, net of allowance for		
doubtful accounts of \$12,110 in '22 and \$3,021 in '21 Settlement and access accounts receivable	542,066 983,188	506,077 957,295
Note receivable, current portion	55,076	53,720
Income tax receivable	522,938	1,715,757
Other accounts receivable	193,738	149,905
Materials and supplies	3,003,389	1,890,721
Other current assets	959,435	1,372,661
Total current assets	36,074,216	34,882,843
NON-CURRENT ASSETS		
Investment in affiliates	6,450,692	6,170,914
Investment in non-affiliates	1,938,304	1,912,800
Goodwill, net	535,030	745,340
Note receivable, less current portion Other non-current assets	1,201,864 <u>774,497</u>	1,256,941 <u>1,163,950</u>
Other non-current assets	<u>/ /4,49/</u>	
	10,900,387	<u>11,249,945</u>
PROPERTY, PLANT, AND EQUIPMENT		
Regulated telecommunications plant in service	100,382,556	98,617,781
Regulated telecommunications plant under construction	1,386,982	1,843,455
Non-regulated plant in service	26,751,768 <u>1,719,002</u>	12,132,232 7,790,159
Non-regulated plant under construction	1,7 19,002	<u>7,790,139</u>
Less accumulated depreciation and amortization	130,240,308	120,383,627
2000 accountanted depreciation and amortization	77,325,761	70,532,770
	52,914,547	49,850,857
	\$99,889,150	<u>\$95,983,645</u>

Liabilities & Member Equity

	YEARS ENDED DECEMBER 31,	
CURRENT LIABILITIES	2022	2021
Accounts payable, general	\$1,351,636	\$862,042
Other accrued liabilities	856,519	880,395
Total current liabilities	2,208,155	1,742,437
NON-CURRENT LIABILITIES		
Other deferred credits	268,004	272,845
Deferred income tax	3,627,214	3,643,157
Total non-current liabilities	3,895,218	3,916,002
MEMBERS' EQUITY	93,785,777	90,325,206
	99,889,150	95,983,645

Consolidated

Statement of Income //



Care for community - a pillar of our cooperative principles. DRN ReadiTech continues to support territory organizations such as Service Dogs of America.



	YEARS ENDED DECEMBER 31.		
OPERATING REVENUES	2022	2021	
Wireline	\$17,822,260	\$17,719,029	
Internet	5,826,817	5,220,470	
Television	4,330,759	4,269,936	
Managed and IT Solutions Services	8,377,844	6,019,309	
Miscellaneous	2,951,290	3,021,432	
TOTAL OPERATING REVENUES	39,308,970	36,250,176	
OPERATING EXPENSES			
Plant specific operations	5,421,020	4,908,657	
Plant nonspecific operations	380,752	404,855	
Depreciation and amortization	6,044,573	6,541,198	
Customer operations Corporate operations	1,543,050 2,315,503	1,567,814 2,155,604	
Other operating taxes	70,422	78,860	
Non-regulated	17,882,198	<u>15,995,192</u>	
TOTAL OPERATING EXPENSES	33,657,518	31,652,180	
NET OPERATING MARGINS	5,651,452	4,597,996	
OTHER INCOME (EXPENSE)			
Interest and dividend income	1,764,926	2,551,241	
Investment income	1,394,150	256,578	
Gain on sale of investment	-	7,386,593	
Other non-operating income (expense)	(112,512)	(26,041)	
Gain on disposal of assets	(4,494)	31,238	
Amortization of goodwill Income from affiliates	(210,310)	(211,144)	
income from armates	692,883	<u>1,009,128</u>	
Total other income	3,524,643	10,997,593	
Margins before income taxes	9,176,095	15,595,589	
INCOME TAX EXPENSE (BENEFIT)	(10,052)	<u>1,501,772</u>	
Net margins	<u>\$9,186,147</u>	<u>\$14,093,817</u>	

Our Team //



















































Jon Langeliers Outside Network Operations Specialist





Supervisor













Maya Orwig Customer Care Specialist





Executive Assistant

















































5 YEARS







25 YEARS Kari Nishek 10 YEARS

Crystal Grueneich

Russ Zinter

Mike Ost

EMPLOYEE SERVICE AWARDS

Brandon Huber Chad Chapin Samantha Toyne Jennifer Peterson

April Weight Haylee O'Brien Samuel Engel

// Assets & Information



8,241

MEMBERS







SOUARE MILES SERVED



6,489

4,738



INTERNET CUSTOMERS



3,215

2022 BY THE NUMBERS

CUSTOMER COUNTS

Access Lines	6,489
Internet	8,258
Cable TV	3,215

ACCESS LINE DATA

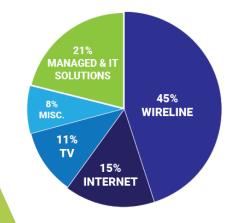
Access Lines	6,489
Route Miles - Fiber	4,738
Access Lines per route mile	1.37
Square Miles Served	5,667

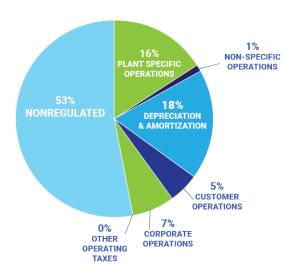
PLANT STATISTICS

Telecommunications plant in service (thousands) Investment per access

\$100,382,556 \$15.198

REVENUES





EXPENSES

73rd DRN ANNUAL MEETING

Ellendale School Gym Thursday, October 19 4:45 pm Registration & Meal 6 pm Meeting

- **** 701.344.5000
- # drn.coop
- 9628 Hwy 281, Ellendale, ND 58436

